

Rural Economic Development

THE TIME IS NOW



Overview

1. Think positive
2. Create that vision
3. Be willing to expand the possibilities
4. Get started



Think positive: Challenges create opportunities

➤ Charles City had a problem: Cedar River



Create that vision



- If everyone is rowing in the same direction (or, at least, in the same general direction), many more opportunities arise
- Prioritize
- Support each other
- Let people gravitate toward their passions
- Celebrate together

Be willing to expand the possibilities

➤ Don't get tunnel vision!



Get started!



- Momentum starts with one step...
- Now is the time!
 - Significant attention from the state directed toward rural areas – Empower Rural Iowa Initiative, Iowa Rural Development Council
- Recognize that there will be setbacks & unforeseen obstacles.

Jefferson & Greene County

- Challenge #1: Aging infrastructure with schools
 - Two failed bond attempts
 - Recent consolidation
 - Declining enrollment
- Challenge #2: Significant skilled workforce needs
 - Major manufacturers
 - Next generation of farmers



An Affiliate of  UnityPoint Health



Jefferson & Greene County

- Opportunity: Implement a career academy / regional center
- Vision: Use schools as a form of economic development
- Tracts (“strands”) of study:
 - Advanced Manufacturing
 - Agricultural IT/Data Systems
 - IT/Software Development
 - Hospitality/Catering
 - Nursing/Healthcare Sciences
 - Others TBD...



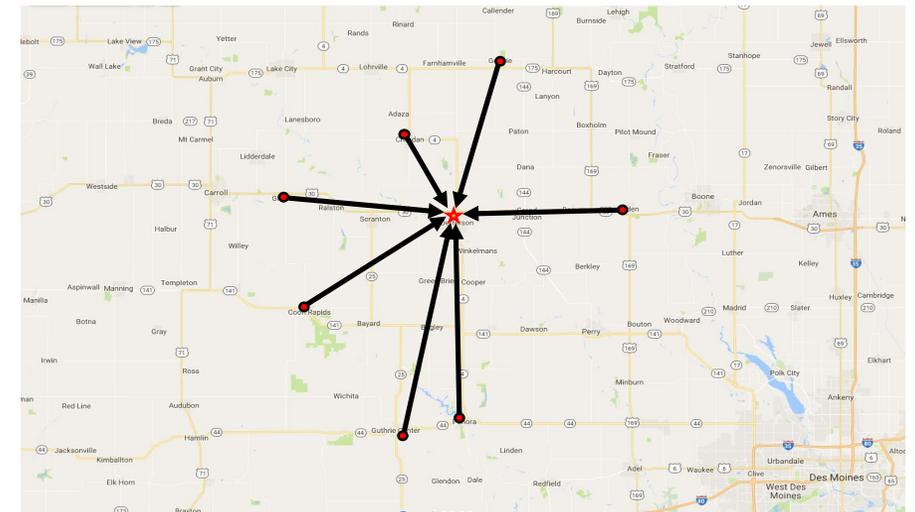
Greene County CSD

Home Of The Rams

Providing A Foundation For Lifelong Learning



**IOWA CENTRAL
COMMUNITY COLLEGE**





Greene County High School & Career Academy



Greene County High School & Career Academy

Be open to additional possibilities

- The Forge by Pillar Technology
- Wanted to create a new training pipeline for software development.
- Needed a K-12 partner & a community college partner
- Needed a rural location





Jefferson Forge: Rehab of historic building into office



Jefferson Forge: Computer Science training program



WSASTUDIO

Jefferson Forge: 25-30 new full-time software development jobs

Get started

- Start with a core group & expand
 - Over 100 individuals helped with the school bond referendum
- Find partner organizations
- Expect unforeseen challenges
 - It won't be easy – persistence & creativity will pay off
 - A few of the Jefferson/Greene County challenges:
 - Financing – 40% more than originally expected
 - Today's Ag economy
 - Consolidation
 - The appraisal gap

Key Factors to Success

- Multiple stakeholders
- Learned from previous attempts
- Public/Private partnerships
- Persistence/Resilience
- An existing sense of momentum

Get started!

- Momentum starts with one step...
- Now is the time!
 - Rural Iowa & Rural America are receiving significant attention
 - There are programs out there & new ones are coming
- Small wins set the stage for the next step...
- Ideas
 - Public art
 - Streetscaping
 - Mini-grants for signs/painting
 - Local organizations – create or reinforce



Thank you!

Financing

➤ “Money is never the problem” – Zach Mannheimer

➤ Be resourceful

- Public - Local, state, federal
- Private
- In-kind
- Volunteers

➤ Programs to consider

➤ Main Street

- Challenge Grants
- CDBG Downtown Revitalization Fund

➤ Iowa Economic Development Authority

- Community Catalyst Building Remediation Program
- Enhance Iowa

➤ Tax Credits

- Historic Rehabilitation (State)
- Historic Rehabilitation (Federal)
- Brownfield/Grayfield Redevelopment (State)
- Workforce Housing (State)

➤ More Programs to consider

➤ Local

- TIF (City & County)
- Tax Abatement
- Non-profit development entities
- Standalone housing funds
- Local Banks

➤ Regional

- Council of Government (COG) Low-interest loans

➤ Other State Programs

- Historic Resource Development Program (IDCA)
- Derelict Building Program (DNR)

➤ Other Federal

- USDA Rural Economic Development Loans & Grants
- Small Business Association loans

➤ Utility rebates