



PRACTICAL *farmers*
of Iowa

Updates from PFI's Horticulture Program

Liz Kolbe

2019 Annual Conference



PRACTICAL *farmers*
of Iowa

A Taste of My Own Medicine

Liz Kolbe
2019 Annual Conference

- Programming Overview
- Cooperators' Program
- Whole Farm Financial Project
- Yield Data Website
- Pesticide Drift
- The Future
- Questions and Discussion



PROGRAM AREAS





HORTICULTURE

CROPS

Vegetables

Orchard and Tree Crops

Berries and Brambles

Cut Flowers

Culinary and Medicinal Herbs

Seedlings and Plants

Mushrooms

Other crops that don't fit anywhere else



HORTICULTURE

CROPS

Vegetables

Orchard and Tree Crops

Berries and Brambles

Cut Flowers

Culinary and Medicinal Herbs

Seedlings and Plants

Mushrooms

Other crops that don't fit anywhere else

TOPICS

In-Field Practices

Tools, Tractors, Implements

Packing House, Cold Storage

High Tunnel, Greenhouse

Pricing, Marketing

Farm Financials

Business Management

Labor Management

Life Balance and Wellness



HORTICULTURE

CROPS

Vegetables

Orchard and Tree Crops

Berries and Brambles

Cut Flowers

Culinary and Medicinal Herbs

Seedlings and Plants

Mushrooms

Other crops that don't fit anywhere else

ALSO

On-Farm Research

Pesticide Drift

Pollinator and Beneficial Insect Habitat



TOPICS

In-Field Practices

Tools, Tractors, Implements

Packing House, Cold Storage

High Tunnel, Greenhouse

Pricing, Marketing

Farm Financials

Business Management

Labor Management

Life Balance and Wellness





Farmer-led HORTICULTURE event totals, 2017 & 2018

31 Annual Conference Sessions

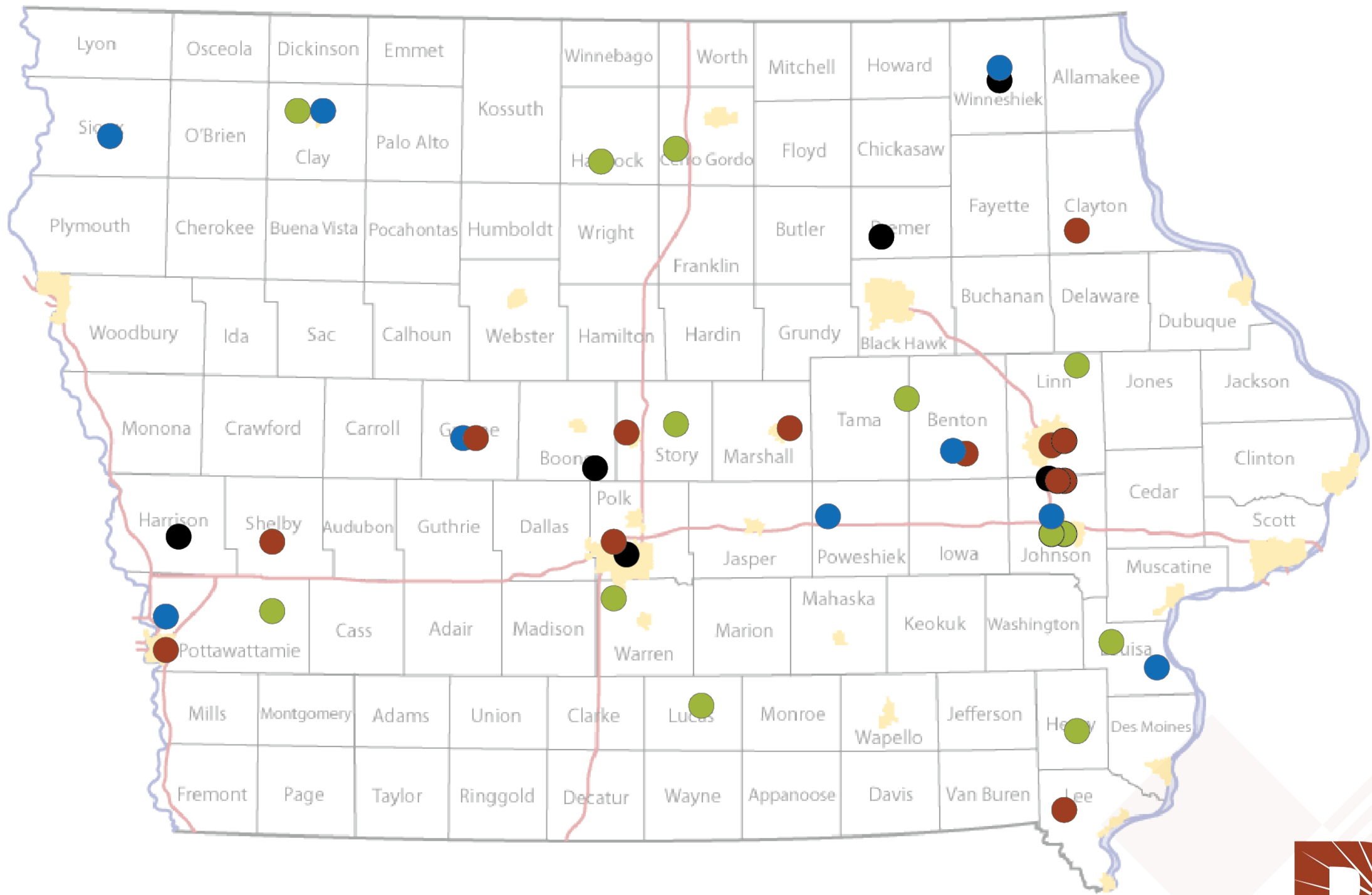
21 Field Days

12 Farminars

+ 20 Workshop Days, Meet-Ups

83 Horticulture Events

HORTICULTURE events, 2017 & 2018 (and a few 2019)





HORTICULTURE – 2017 Field Days

Weed-Slayers: Two-Wheel Tractors – Jill Beebout and Jeff Lauber

Tools and Tractors with T.D. – T.D. Holub

Grafting, Summer Pruning, New Fruit at Berry Patch – Dean and Judy Henry

Earning a Living on an Urban Farm – Jon Yagla and Wren Almitra

Growing Giants for the Fair – Marty and Mary Schnicker

Oyster Mushroom Production – Tyson Allchin

Farmer-Led Aggregation – Jan Libbey

A Little Bit of Everything in Everly – Mike and Darla Eeten

Dried Flower Production – Fred Howell

Looking Back at the First Year of Farming – Jayme Fowler and Susan Jutz

Hand Tools and Implements for Small Vegetable Farms – Jason Grimm (Partner: Grow Johnson County)

Resources

Search all resources...

TOPICS
Field Day, Vegetables

BLOGS

EVEN^T RECAPS

FARMER-LED RESEARCH

FARMINARS

NEWS

PODCASTS



Steve Carlson

Next Generation Coordinator

VIEW BIO →

CATEGORY
Event Recaps

TOPICS
Field Day, Fruit, Orchard, Vegetables

PUBLISHED OCT 1, 2018

SHARE THIS POST

Field Day Recap: Cider and Pumpkins at Deal's Orchard

By Steve Carlson

Three generations of the Deal family were on-site to lead nearly 50 field day attendees on a tour of their apple house and farm on a recent September morning. While Tracy Deal orchestrated the field day logistics behind-the-scenes (and managed the youngest generation still-in-training) and Cindy Deal managed the on-farm store, brothers Chris and Benji helped their father, Jerald, run the field day.



Resources

Search all resources...

BLOGS

EVENT RECAPS

FARMER-LED RESEARCH


FARMINARS

NEWS

PODCASTS

PUBLICATIONS

VIDEOS



Liz Kolbe

Horticulture and Habitat Programs Manager

VIEW BIO →

CATEGORY




Event Recaps

TOPICS

Field Day, Vegetables

PUBLISHED AUG 30, 2018

SHARE THIS POST

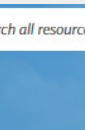
Field Day Recap: Seed Saving and Weed Management at Iowana Farm

By Liz Kolbe

Terry first learned to save seeds from his father, who would pour off the pulp, put the seeds in a jar, and let them dry. When he started farming, that's what he did. But when Nathan and Beth Kory visited and insisted on it, he decided to try it possible for Terry to do it.

Tom Stearns, the founder of the Grinnell Heritage Farm, said, "You want to make more plants. Do not trellis the plants. Let the seeds she starts and the weeds down, and "her seeds will be better."

"I had the most confidence in the Grinnell Heritage Farm. Every 5% of additional seed, that can be \$450. In the 90s, that can be \$450. It's a good thing - they don't have the time to do it."






Liz Kolbe

Horticulture and Habitat Programs Manager

VIEW BIO →

PUBLISHED OCT 26, 2018

SHARE THIS POST

Field Day Recap: Seed Saving and Weed Management at Grinnell Heritage Farm

By Liz Kolbe

Have you ever seen a farmer save seeds? It's a good thing - they don't have the time to do it.

Resources

Search all resources...

Search

BLOGS

EVENT RECAPS

FARMER-LED RESEARCH


FARMINARS

NEWS

PODCASTS

PUBLICATIONS

VIDEOS



Liz Kolbe

Horticulture and Habitat Programs Manager

VIEW BIO →

CATEGORY


Event Recaps


TOPICS


Conservation, Habitat, Horticulture, Pest Management, Pollinator, Vegetables

PUBLISHED OCT 26, 2018

SHARE THIS POST








Field Day Recap: Beneficial Insect Habitat at Grinnell Heritage Farm

By Liz Kolbe

Have you ever seen a farmer so excited to find a thistle? When they're looking for pollinator-friendly plants, the bigger the field thistle, the better.



Tools and Tractors with T.D.

Garden Oasis Farm, T.D. Holub



Dried Flower Production

Howell's Floral and Greenhouse, Fred Howell





HORTICULTURE – 2018 Field Days

Growing Garlic and Marketing the Farm – Jordan Clasen and Whitney Brewer

Teaming Up and Starting a Vegetable Farm – Hannah Breckbill and Emily Fagan

Landing a Farm: Long-Term Leases – Kate Edwards

Terry's Techniques: Seed-Saving and Weed Control – Terry Troxel

Raising Prairie: Seeds, Plants and Restoration – Dwight and Bev Rutter

Planning and Installing Beneficial Insect Habitat – Andrew and Melissa Dunham (Partner: Xerces Society)

Tree Crop Field Class – Tom Wahl and Kathy Dice

Cider and Pumpkins at Historic Deal's Orchard – Chris and Tracy, Benji, Jerald and Cindy Deal

Production to Market at Pheasant Run Farm – Ann and Eric, Calvin Franzenburg

Root and Tuber Crop Production – John and Janna Wesselius

Growing Garlic and Marketing the Farm

Grade A Gardens, Jordan Clausen & Whitney Brewer



Raising Prairie: Seeds, Plants and Restoration

The Prairie Flower, Dwight & Bev Rutter



HORTICULTURE – 2018 Annual Conference

- Managing a Young and Growing Orchard
- Using Habitat to Increase Beneficial Insects on Fruit and Vegetable Farms
- Ecology and Management of Iowa's Common Vegetable Insect Pests
- Alternative Models & the Future of CSA
- Field Preparation, Cultivation & Fertility
- Physical Strengthening, Recovery & Injury Prevention for Vegetable Farmers
- Hiring Migrant and Seasonal Workers and Year-Round Employees
- Learning from On-Farm Research: Horticulture
- Winter Vegetable Production
- Indoor Mushroom Production and Marketing
- GAP, FSMA and Post-Harvest Handling for Food Safety
- Foraging for Market: Morels and Greens
- Pack Shed and Post-Harvest Efficiency
- Growing Better Brussels Sprouts





Conference Recordings on PFI's Youtube Channel



Tony Gallo - Physical Strengthening, Recovery and Injury Prevention - PFI 2018 Annual Conference



Michael Kilpatrick - Winter Vegetable Production - PFI 2018 Annual Conference



Dr. Ajay Nair & Andy Dunham - Growing Better Brussels Sprouts - PFI 2018 Annual Conference



HORTICULTURE – 2017-18 Workshops and Meet-Ups

Alternative Berry Short Course (2 days)

Advanced Financial Planning for Fruit & Vegetable Farms with Holistic Management International (2 days)

High Tunnel Build (2 days) x 2

Welding Workshops x 3

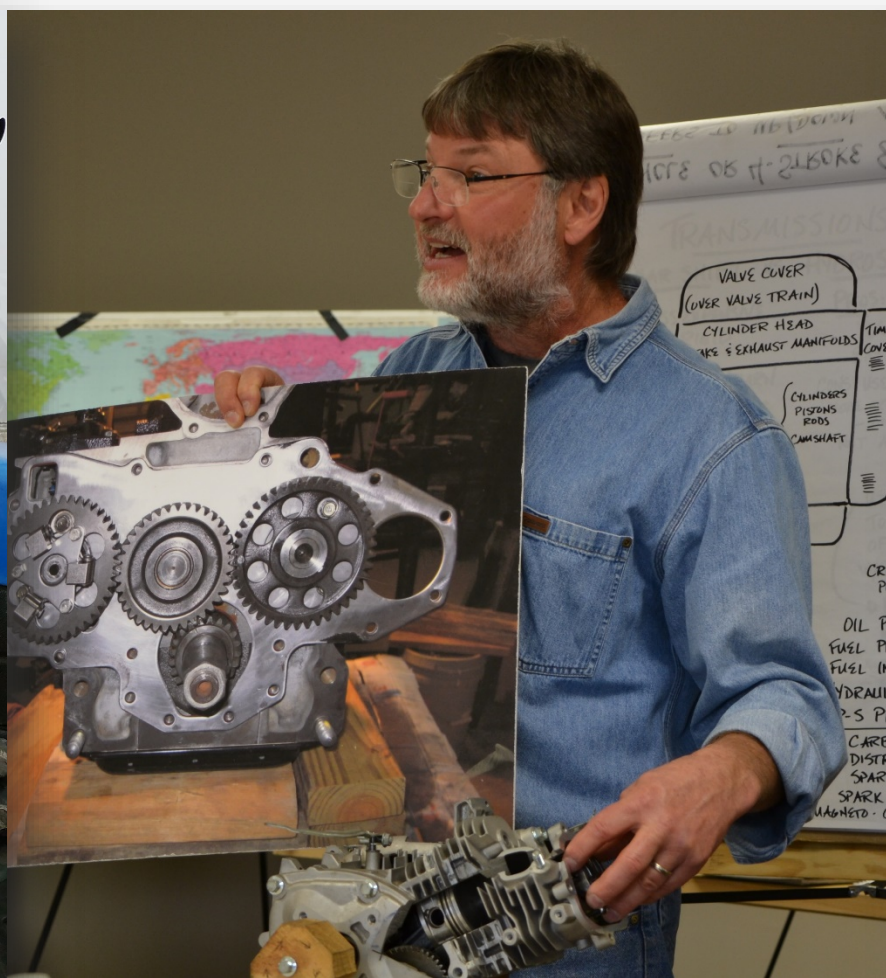
Tractor Operation, Safety and Maintenance for Fruit and Vegetable Farmers (2 days) x 2

Orchardist Gathering

Fruit and Vegetable Farmer Meet-Ups x4

Tractor Operation, Safety and Maintenance (2-day x 2)

Shane LaBrake



HORTICULTURE – 17-18 Farminars

Watch in the Farminar Archive!

2017

Risk Management for a Diversified Farm – Andrew Dunham

Variety Selection for Vegetable Production – Rob Faux

Organic Apple Production – Maury Wills

Effective Mentor Relationships - Denise O'Brien, Scott Yahnke, Ali Clark

Achieving Profitability with Fruits and Vegetables – Natasha Hegmann, Ryan Pesch (MN)

Grow Flowers That Sell: Top 10 Sellers at Brightflower Farm -Jeanie McKewan (IL)

2018

Using Permaculture Design and Farming Solo – Clare Hintz (WI)

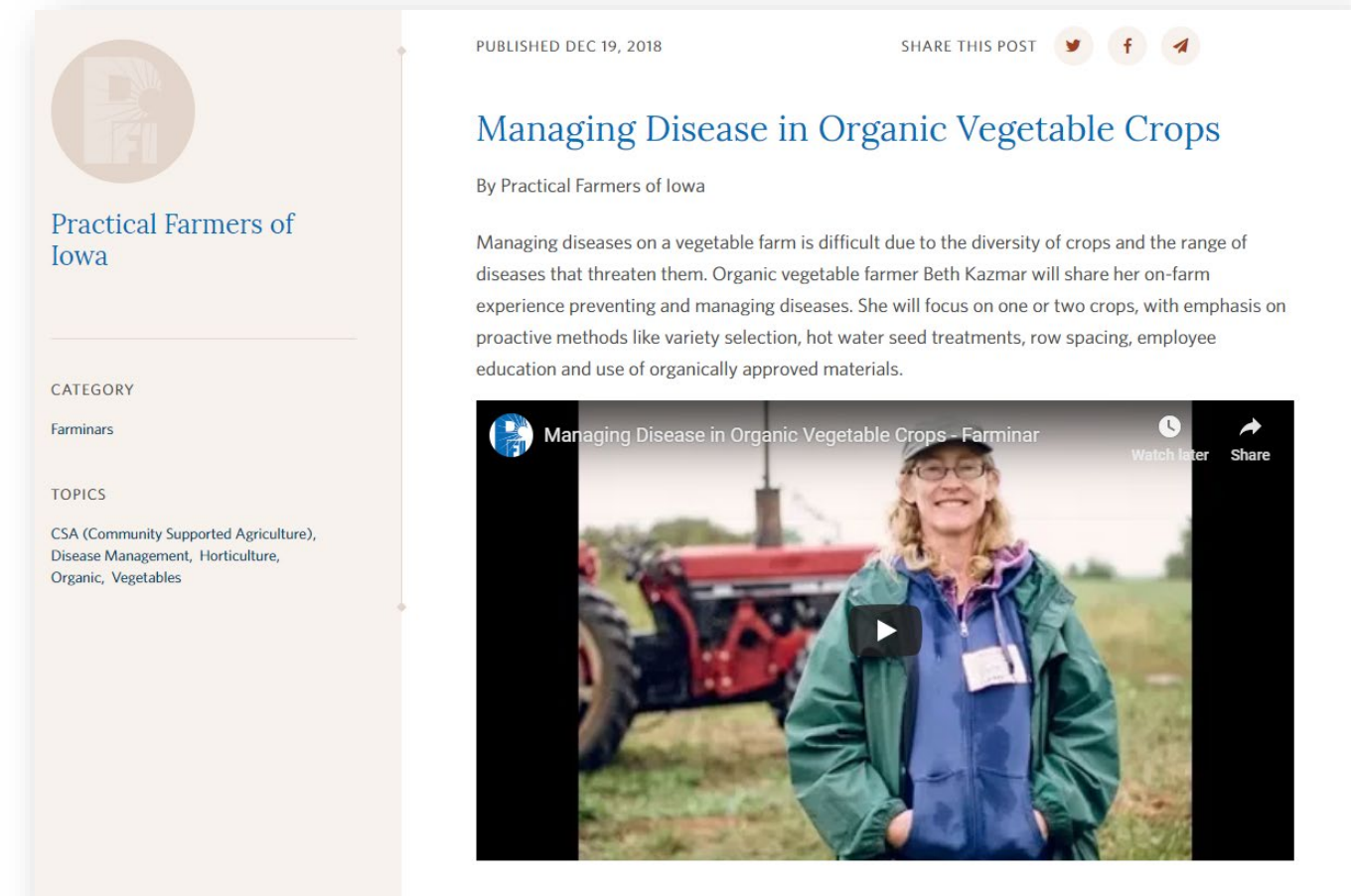
Dive Into Growing Woodies as Cut Flowers – Rachael Ackerman (MN)

Pollinator Habitat: A Guide to Native Restoration - Jessi Strinmoen (MN), Dennis Pederson

Managing Disease in Organic Vegetable Crops – Beth Kazmar (WI)

Organic Seedling Production – Paul Betz (VT)

Getting Started Growing and Marketing Unusual Fruits – Tim Clymer (PA)



HORTICULTURE – 2019 Farminars

New Platform! (mobile-friendly)

Tues. 7 p.m.

Feb. 5 – “No-Till Vegetable Production”

Elizabeth and Paul Kaiser, Singing Frogs Farm (CA)

Feb. 12 – “Ridge-Till Vegetable Production”

Brian Caldwell, Cornell University (NY); Jordan Scheibel, Middle Way Farm





Chestnut Growers *Workshop*

Saturday, February 2 | 9am–5pm
Iowa Arboretum
1875 Peach Ave | Madrid, IA 50156

\$10 for Practical Farmers of Iowa Members
\$60 for Non-Members of Practical Farmers of Iowa
Lunch is included with registration.

Join PFI now and receive the member registration rate for the workshop!

Speakers include:

Tom Wahl & Kathy Dice, Red Fern Farm

Mike Gold, Missouri Center for Agroforestry

Roger Smith, Prairie Grove Chestnut Growers



Meet-Ups – Breakfast with farming friends and PFI!

9:30 - 11:30 a.m.

Feb 5: Waverly, Wild Carrot

Feb. 7: Logan, Logan Flours

Feb. 26: Solon, Salt Fork Kitchen

Feb. 28: Decorah, Potluck!

Date TBD: Des Moines, HoQ

Date TBD: Northwest Iowa?





How does PFI decide which programs and events to do?

Do we have evidence that farmers want it?

Does it fit with our strategic plan?

Does it fit with our mission and vision?

Does it foster our key niche (farmer-to-farmer)?

Does it have board support?

Is it non-duplicative of our current programming or our partners' programming?



How does PFI decide which programs and events to do?

Do we have evidence that farmers want it?

Does it fit with our strategic plan?

Does it fit with our mission and vision?

Does it foster our key niche (farmer-to-farmer)?

Does it have board support?

Is it non-duplicative of our current programming or our partners' programming?

Is it funded?

Is it fundable?

Is it likely to bring in members and/or funding?

As staff, do we have the interest and capacity to take it on?

Do we have the partnerships to take it on?

Has it been done before? Should it be done again?

Are we the only group that can take this on?



How do we get ideas for events?

Evaluations

Conversations

Emails

Phone Calls

Facebook Groups

Word-of-Mouth

Watching at Events

Networking

HORTICULTURE STEERING COMMITTEE

Jill Beebout

Jordan Clausen & Whitney Brewer

Rob Faux

Emma & Marcus Johnson

Laura Krouse

Jan Libbey

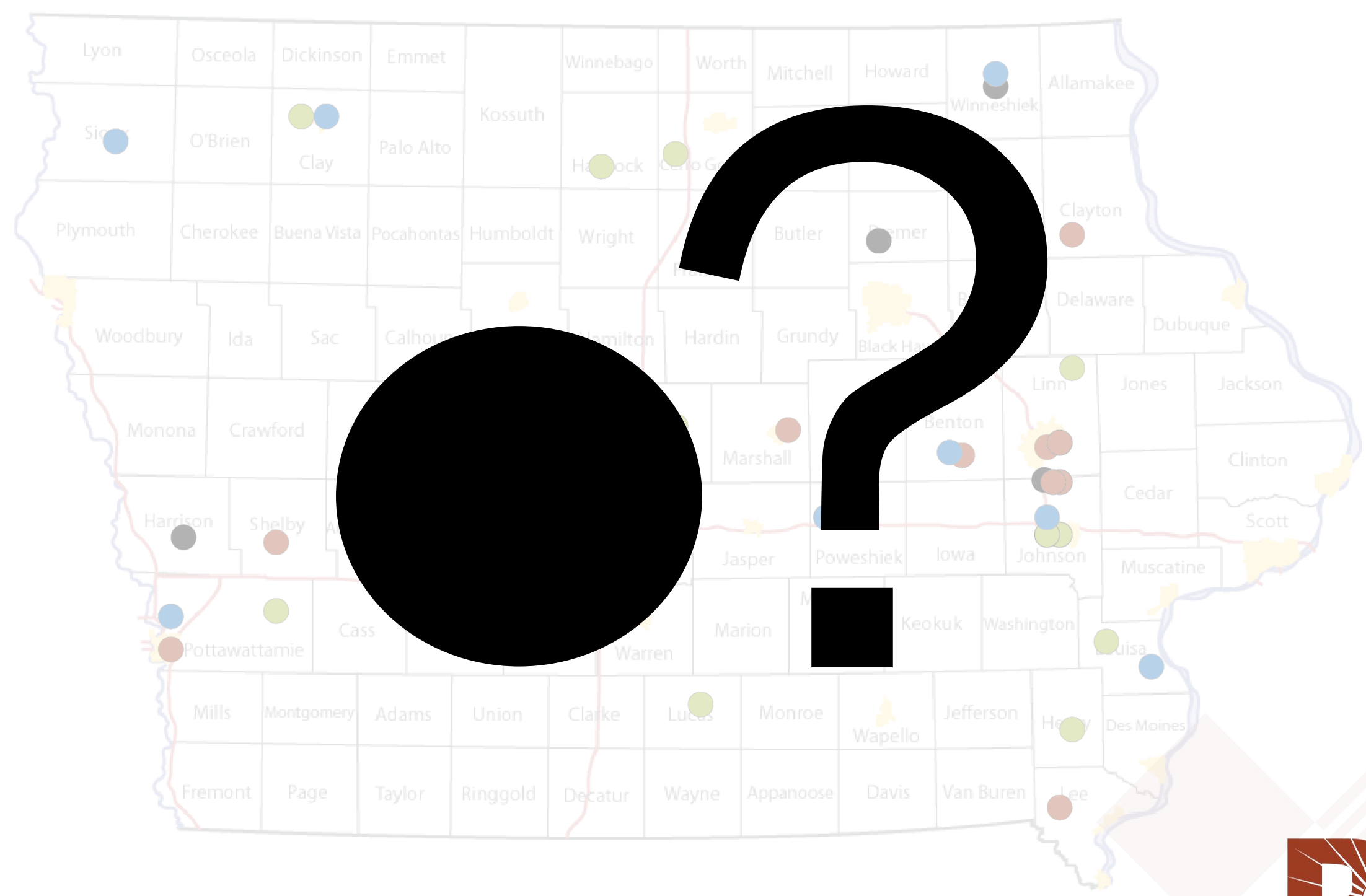
Danelle Myer

Jordan Scheibel

John Wesselius



Where, who, what next? Ideas welcome!





PRACTICAL FARMERS OF IOWA
COOPERATORS'
PROGRAM

FARMER-LED RESEARCH

2018 Horticulture Projects

Summer Lettuce Variety Trial

Cauliflower Variety Trial

High Tunnel Tomato Variety Trial

Summer Broccoli Variety Trial

Summer Lettuce Germination Trial

Enterprise Budget Comparison for Strawberry

Enterprise Budget for Cherry Tomatoes

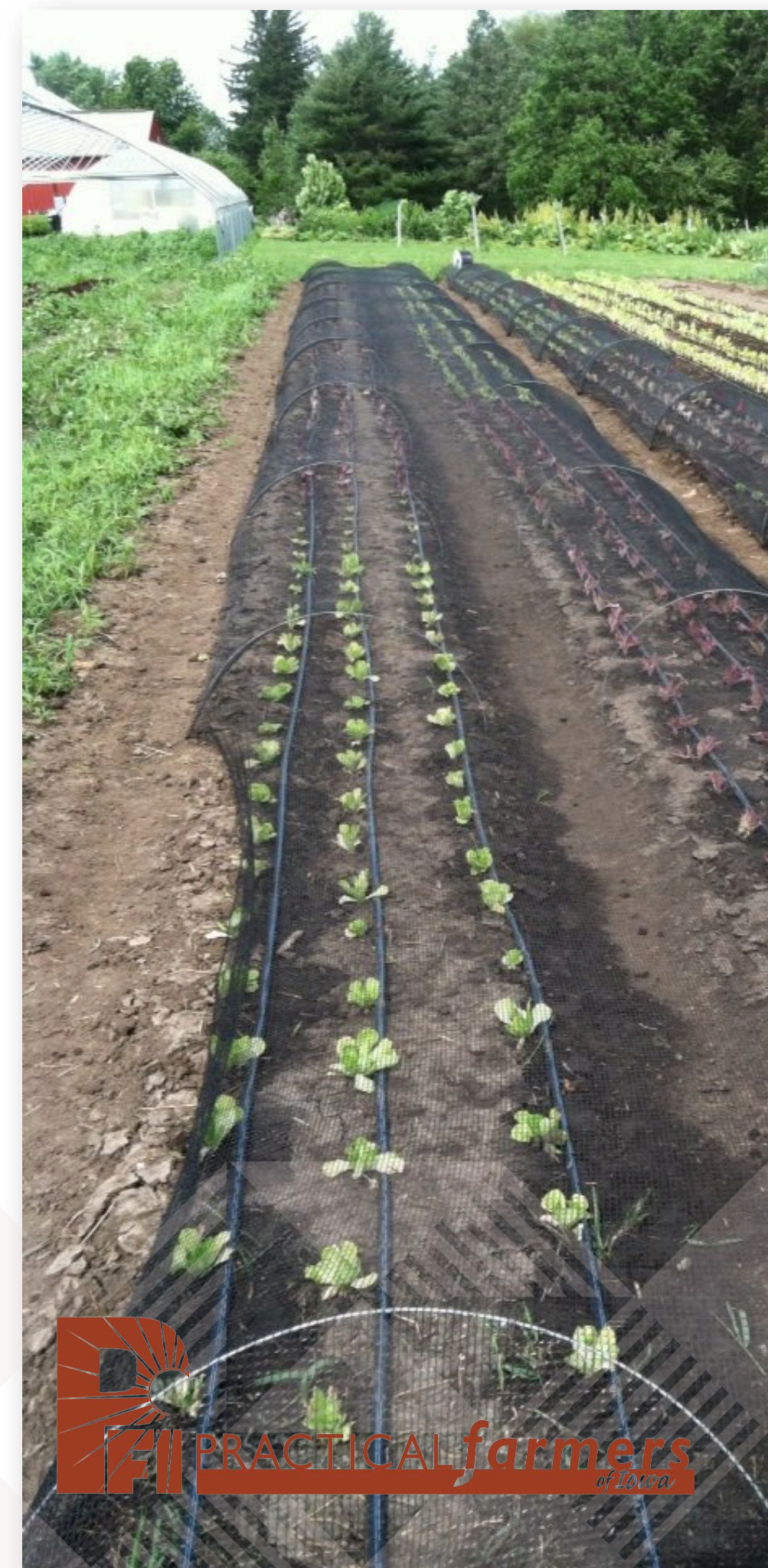
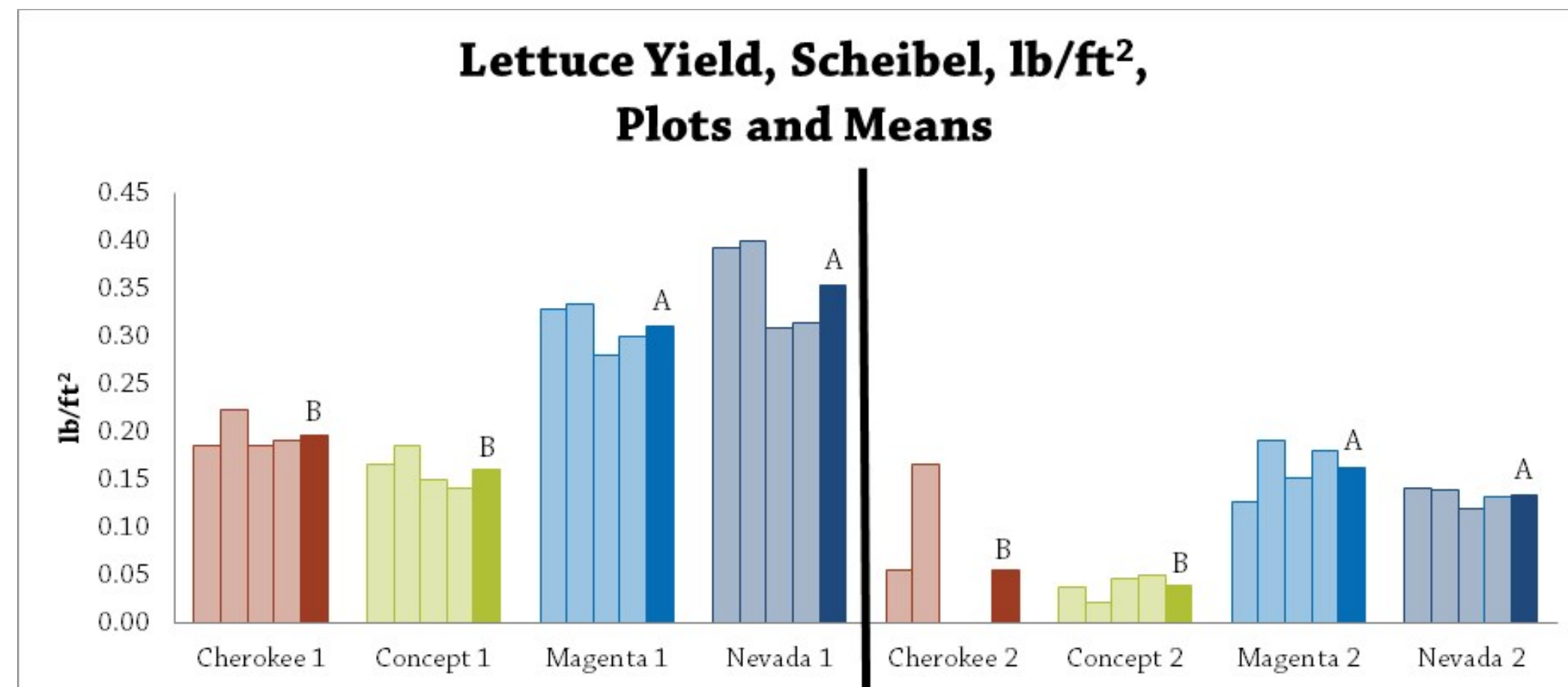
Brassica Production Following Grazed and Ungrazed Cover Crop

Smother Crops for Organic Control of Canada Thistle



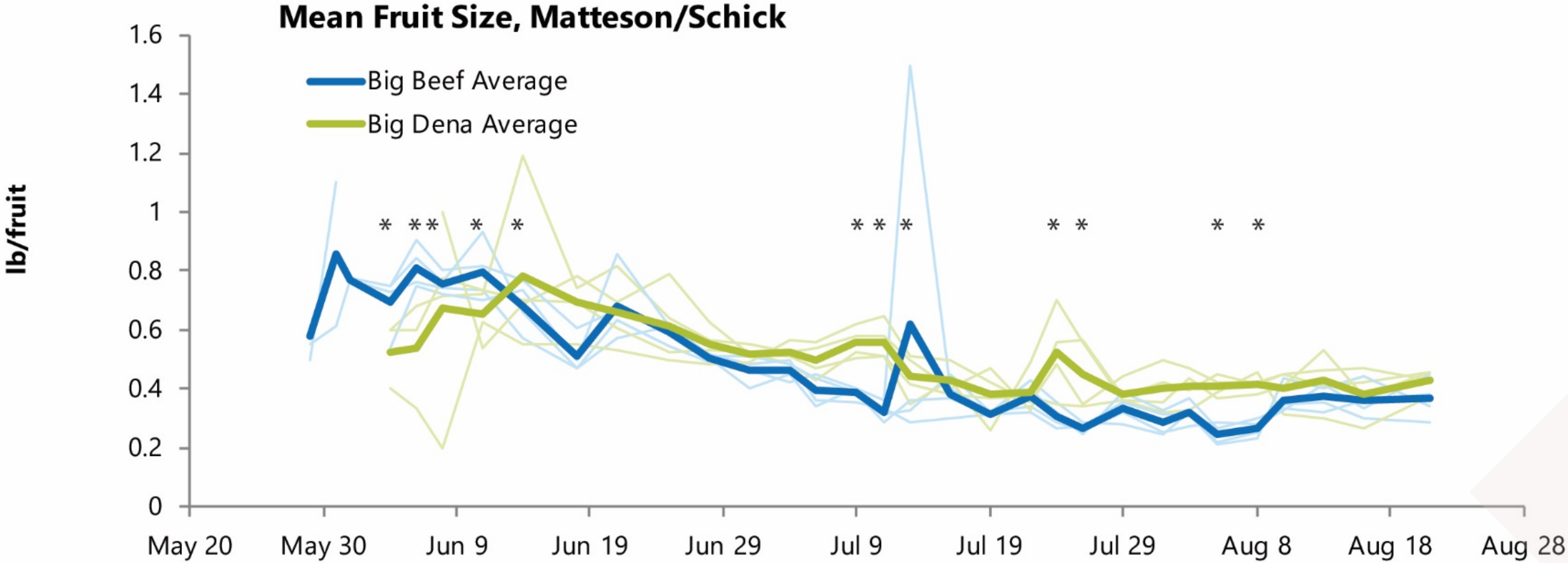
2018 Summer Lettuce Variety Trial

Rep 1	Rep 2	Rep 3	Rep 4
Concept	Nevada	Cherokee	Magenta
Magenta	Concept	Nevada	Cherokee
Cherokee	Magenta	Concept	Nevada
Nevada	Cherokee	Magenta	Concept



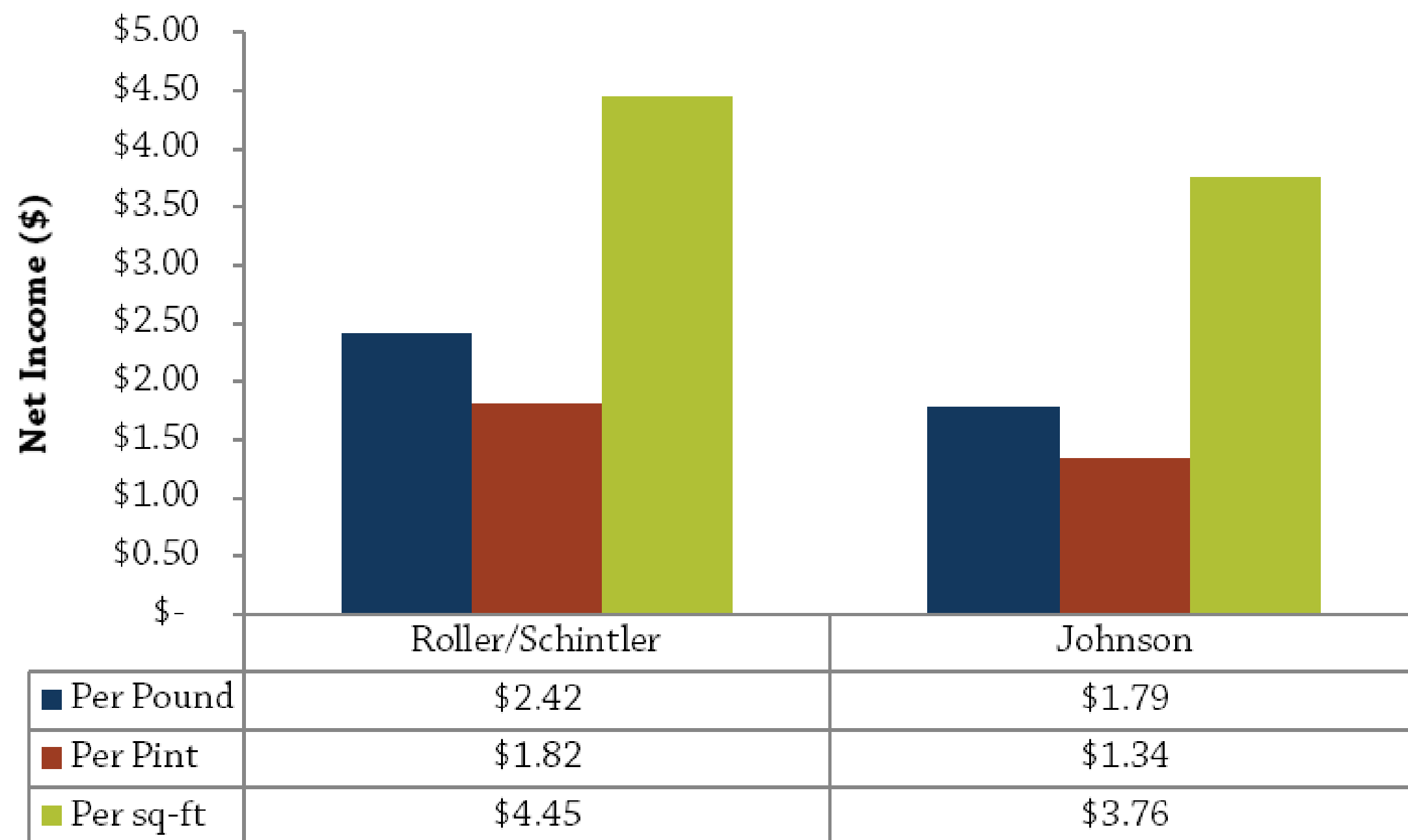
2018 Greenhouse Tomato Variety Trial

Rep 1	Rep 2	Rep 3	Rep 4
Beef	Dena	Dena	Beef
Dena	Beef	Beef	Dena



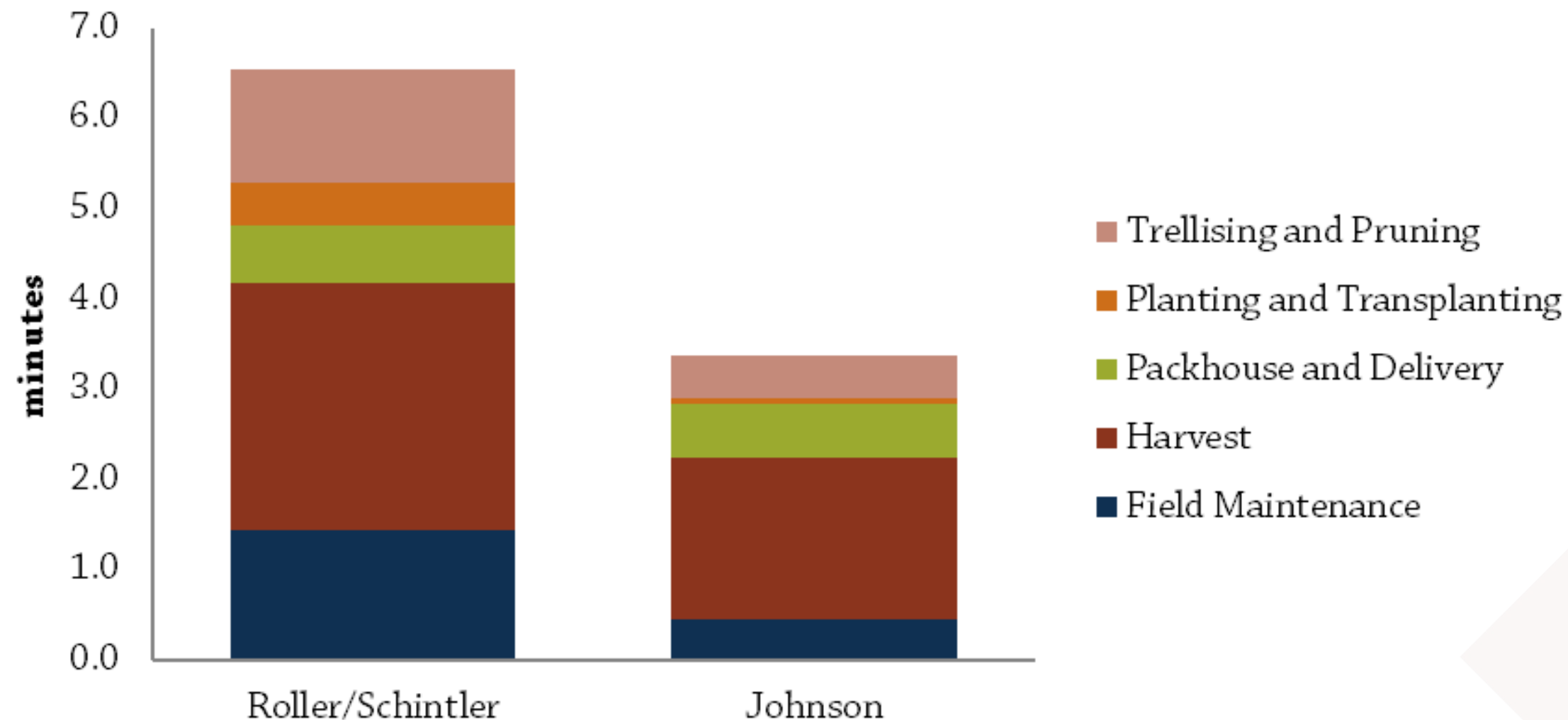
2018 Cherry Tomato Enterprise Budget

Net Income by Unit



2018 Cherry Tomato Enterprise Budget

Labor (Time) Breakdown by Task, per pound of cherry tomatoes produced

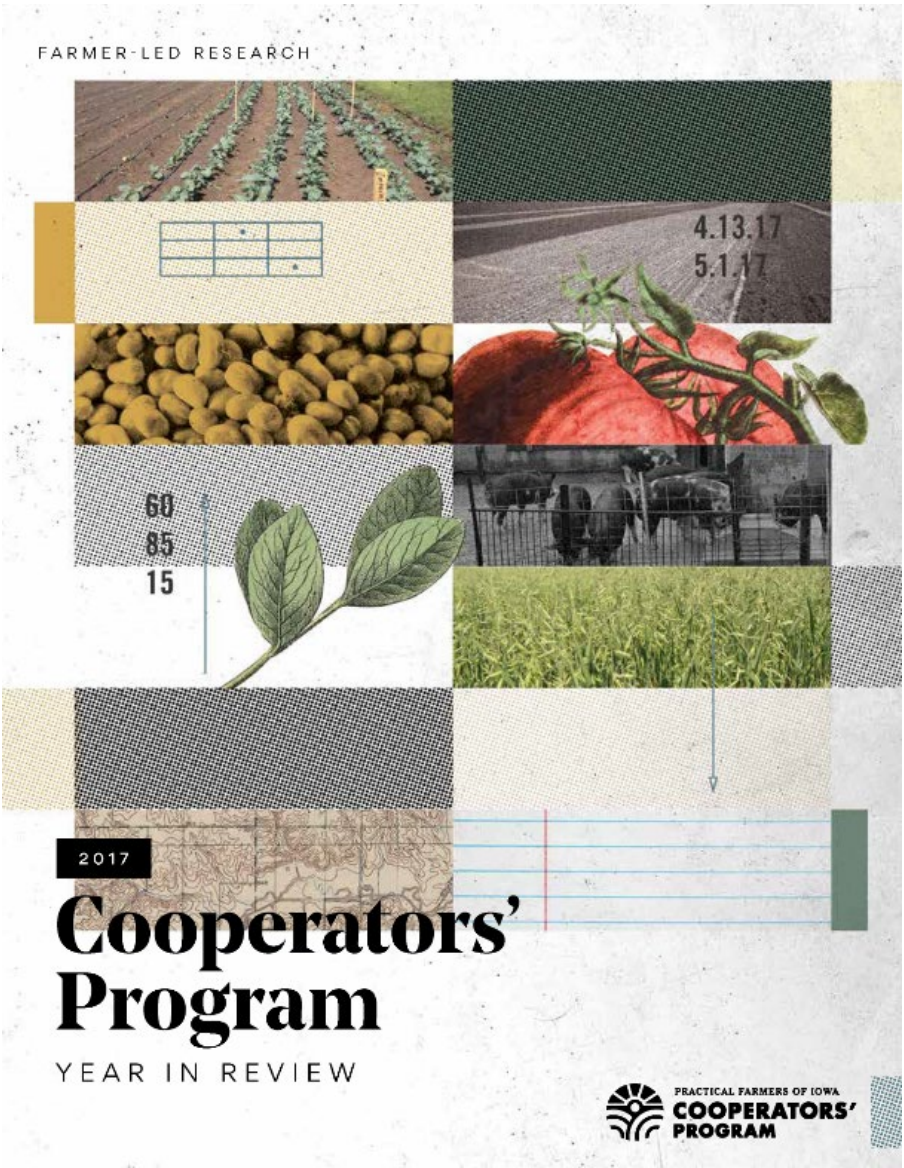


The Latest Research from PFI

FILTER RESEARCH



Title	Year	Category
 Winter Cereal Rye Cover Crop Effect of Cash Crop Yield - Year 10	2018	 
 Whole Farm Financial Project: Analysis of 2013 - 2016 Financials	2018	
 Annual Wildflower and Herb Mix for Pollinators	2018	
 Underseeded vs. Mid-Summer-Seeded Green Manures for Corn	2018	  
 Spring-Seeded Cover Crops Ahead of Soybeans	2018	 
 Corn Leaf Architecture for Interseeded Cover Crop	2018	 



2019 Horticulture Projects

- One-Cut Lettuce Variety Trial
- Romaine Variety Trial
- Summer Cabbage Variety Trial
- Cauliflower Variety Trial
- High Tunnel and Field Heirloom Tomato Variety Trial
- Mustard Variety Trial
- Dahlia Enterprise Budget
- Sweet Potato Enterprise Budget
- Summer Lettuce Germination Trial
- Squash Vine Borer Control
- Tea Bag Index in Agroforestry Trial
- Fertility Trial in Brassica
- Buckwheat as a Living Mulch in Sweet Potatoes
- Demonstration Trial: Mushroom as Understory Crop in Eggplant



Whole Farm Financial Project, 2013-2016



Staff Contact:

Liz Kolbe – (515) 232-5661
liz@practicalfarmers.org

Cooperators:

• 8 PFI Fruit and Vegetable Producers

Funding By:

CERES Trust
USDA Risk Management Agency

Web Link:

http://bit.ly/pfi_horticulture

In a Nutshell

- Eight fruit and vegetable farms provided a profit-loss statement and simple balance sheet for four years (2013 - 2016).
- Five of the farms averaged more than \$24,000/ac in gross revenue for the 4-year period.
- Four of the farms had a "favorable" four-year average net income ratio, ranging from 0.23 - 0.43.
- Number of years farming as a business ranged from 2 - 14 years.
- No two farm financial strategies or situations are the same. This report serves as a starting point for profitability conversations, and for farmers to compare their own numbers with their peers.

Introduction

In 2014 vegetable farmers asked Practical Farmers to collect and anonymously report whole farm financial data from themselves and their peers. Participating farms had a shared concern that attention to the bottom line of the local food movement was not receiving enough attention – that too many aspiring farmers had unrealistic or naïve expectations for profitability and a farming lifestyle. The results from the four years of this study are intended to be a resource for aspiring and beginning farmers, to provide a snapshot of what financials look like for real farms and how they can vary from year to year.

Though many new farmers start because of a love of growing vegetables and feeding communities, without a basic understanding of financials their farm businesses will not be sustainable. If a person is ready to start a farm, they need to be ready to do the books.

This report cannot be used as a blueprint for farm financial success. This report will be immediately useful to farmers with a few years of financial numbers of their own to compare. For beginning and aspiring farmers, this report can show them which ratios to begin tracking, and what level of revenue, and costs, may be reasonable to expect.

When deciding the methods for this project, several previous reports were used, and may be of interest to other farmers and researchers. Farmer members have found Hendrickson (2005) particularly informative for farm business comparison. Several reports from Iowa State University were employed to evaluate farm

business health (Chase, 2012; Plastina et al., 2014; Edwards, 2014), as well as reports from other universities (Blonde, 2009), Practical Farmers of Iowa (1999) and "Fearless Farm Finances" by Padgham et al. (2012).

Data Collection and Reporting

This report provides a 4-year look at financials from eight farms from 2013 - 2016. Though more farmers participated through 2013 and 2014, only farms that provided at least three years of data are included in the 4-year report. Detailed Whole Farm Financial Reports for 2013 and 2014 are available on the Practical Farmers of Iowa website, practicalfarmers.org (Kolbe, 2015; Kolbe, 2016).

For this report, farmers were asked to complete a Schedule F tax form that was modified to include a more detailed breakdown of revenue, a simple balance sheet of equity and liabilities, and a 13-question survey (Appendix 1). To preserve anonymity of the farms, the data is primarily reported by transforming data into common financial ratios and per acre values.

Overview of participating farms

Farmers were asked to participate not based on their perceived profitability, but by their willingness to share data for the benefit of others. The farms all raise a diverse set of fruits and vegetables. Beyond that, they differ in many ways: some also raise livestock or field crops. Some farm on their own, while others farm with a spouse or family. Some have been farming only a few years, others are seasoned veterans. On the financial side, four are sole proprietorships, four are LLCs. Three farms' financials are organized so their house is included in the farm assets. Some started their farms slowly, easing in after prior careers or during existing careers; some others are all-in, living on the farm's income while building the farm for their first career.

Three farms earned 100% of their household income from the farm during 2015 and 2016; one additional farm in the study has a goal of earning 100% of household income from farming, but is a beginning farmer and is meeting their current expectations for profitability.

Farm Ratios

No single financial ratio explains the overall financial health of a business, but tracking a group of ratios can help expose weaknesses and strengths in a farm business. Over time, ratios and benchmarks can be used to set goals that drive short-term

Table 2

Selected Farm Financials and Demographics, 2013-2016															
Year	Demographics				Revenue		Expenses			Returns			Goals		
	Number of Years Farming	Acres in fruit and vegetables	Number of produce market types used	% of produce sales in top 2 markets	produce % of total farm revenue	Gross Revenue Per Acre (\$)	Labor expense % of total	Supplies expense % of total	Depreciation expense % of total	Net Farm Profit per acre (\$)	Rate of Return on Farm Assets ^a	Net Income Ratio ^a	Goal % household income from farming	Current % household income from farming	Are you meeting your expectations for farm profitability?
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Farm A															
Average		2.93	4.5	91	92	24,689	31	11	5	12,619	0.28	0.43	71	66	
2013	9	2.7	4	87	94	24,205	33	11	6	12,240	0.17	0.51	80	82	Yes
2014	10	3.0	4	90	90	22,876	30	12	5	11,248	0.49	0.16	80	55	Yes
2015	11	3.0	5	94	90	26,402	29	11	4	14,679	0.26	0.56	75	82	Yes
2016	12	3.0	5	96	91	25,272	30	11	4	12,309	0.19	0.49	50	47	Yes
Farm B															
Average		3.75	3.75	87	91	32,081	34	9	17	7,496	0.16	0.23	75	72	
2013	9	3.0	3	87	88	23,466	20	9	35	3,314	0.13	0.14	50	41	No
2014	10	4.0	3	88	87	30,191	22	11	18	7,055	0.23	0.26	50	45	No
2015	11	4.0	4	88	96	35,297	42	8	13	7,573	0.13	0.21	100	100	No
2016	12	4.0	5	85	95	39,369	51	6	4	12,041	0.15	0.31	100	100	Yes
Farm C ^a															
Average		17.38	3.5	95	79	3,047	30	4	9	237	0.07	0.07	100	100	
2013	3	17.0	2	100	69	2,805	22	7	7	372	0.11	0.13	100	100	Yes
2014	4	16.5	3	98	74	3,020	27	3	9	255	0.08	0.06	100	100	Yes
2015	5	18.0	4	89	85	3,081	36	3	11	321	0.06	0.10	100	100	Yes
2016	6	18.0	5	93	87	3,284	35	2	10	(3)	0.01	0.00	100	100	Yes
FARM D															
Average		4.73	4	85	96	4,577	30	13	22	(82)	0.03	(0.07)	75	48	
2013	11	6.0	3	86	92	8,299	30	11	32	925	0.02	0.11	75	40	No
2014	12	6.5	3	89	92	3,282	25	15	18	371	0.11	0.01	75	45	No
2015	13	3.2	5	79	100	3,433	37	13	14	(274)	-0.01	(0.08)	75	55	No
2016	14	3.2	5	85	100	3,295	28	11	24	(1,349)	-0.02	(0.30)	75	50	No
FARM E															
Average		0.53	3.33	90	35	729	0	4	12	(87)	0.01	(0.12)	(5)	(7)	
2013	9	1.0	3	85	41	804	0	3	14	(60)	0.02	(0.07)	0	0	Yes
2014	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2015	11	0.3	3	92	29	704	0	5	12	(107)	0.00	(0.15)	0	0	Yes
2016	12	0.3	4	92	35	677	0	3	11	(94)	0.00	(0.14)	(15)	(21)	No
FARM F															
Average		0.94	3.75	80	88	31,700	19	20	9	6,787	0.47	0.26	91	18	
2013	3	0.75	3	90	76	25,421	0	18	38	1,327	0.05	0.05	100	0	No
2014	4	1.00	4	79	93	19,760	19	25	0	2,310	0.12	0.07	65	9	No
2015	5	0.75	4	75	85	51,827	23	12	0	23,400	0.92	0.45	100	35	Yes
2016	6	1.25	4	78	100	29,790	32	25	0	13,444	0.80	0.45	100	27	Yes

^a Net Income Ratio = net income ÷ gross revenue

^b Rate of Return on Farm Assets = (net farm income + other interest expense + mortgage interest expense) ÷ total farm assets

^c Farm N did not provide financials in 2013; Farm E did not provide financials in 2014.

Average values for Net Income Ratio and Rate of Return on Farm Assets are shown in green, blue or red. These values indicate "favorable" (green), "moderate" (blue), or unfavorable (red), based on Blonde (2009).



Whole Farm Financial Project, 2013-2016

How to Make Six Figures Farming

on 1/3 Acre – Advice from Urban

Farmer Curtis Stone

Local Food success? Romanticized lifestyle?

Why does it work for them? (Does it??)

Evolving market – relevance of “old” models?

Turn Dirt Into Dollars With a Microfarm

By Craig Wallin

What nobody told me about small farming: I can't make a living

People say we're "rich in other ways," but that doesn't fix the ugly fact that most farms are unsustainable

JACLYN MOYER

MONDAY, FEB 9, 2015 06:00 PM CST

LIFE LIFE STORIES FARMING

The number of traditional farms in the
has dropped by half or more, but a new
ster than a prairie weed.

h smaller than traditional farms. Instead
may be only an acre or two – even as
some specialty crops. Many of these
springing up in and around the fringes of
where customers for the specialty crops
e new growers choose to grow plants not
or the satisfaction of tending a crop and
ides.

How to Make a Living From a 1.5 Acre Market Garden

March 22, 2015 by papprentice / 82 Comments

Picture the scene, you're awoken by the morning sun, grab yourself a coffee and step outside. As you take your first sip you watch the sun rising and enjoy the serene sound of birdsong. Everything's tranquil as you take a leisurely stroll around your market garden, making a list of today's tasks. There is a lot to do but you enjoy every tiny piece of it and can't wait to begin.

Can you imagine this life for yourself? Do you think it's possible for you to enjoy this kind of lifestyle and actually make a decent living from it?

I'll let you in on a secret. The biggest challenge in life is YOU and your beliefs. When it comes to commercial vegetable growing, the idea of a profitable micro-farm is frequently met with scepticism. Some cynics will try to discourage you from starting a market garden, declaring that production simply won't be enough to make your family's ends meet.

J.M. Fortier and the Rise of the High-Profit Micro Farm

Jesse Frost

One man is on a mission to prove that it's possible to
make (good) living farming.





Whole Farm Financial Project, 2013-2016

What we asked:

Schedule F (income category modification)

Itemized Depreciation

Total Equity and Liabilities

10 Demographic Questions:

1. Acres in vegetable production
2. Total acres earning income
3. Number of years farming as a business
4. Goal percent of household income from farming
5. Current percent of household income from farming
6. Type of farm business (LLC, C-corporation, etc)
7. Estimated hours each owner worked on farm
8. Estimated owners draw
9. Are you meeting your expectations for farm profitability?
10. If you are not meeting your expectations for farm profitability, are you planning to make changes?

Table 1

Comparison of Financials by Farm, 2013-2016

Farm	Revenue				Expenses			Returns		
	Number of produce market types used	% produce sales in top 2 markets	produce % of total farm revenue	Gross Revenue Per Acre (\$)	Labor expense % of total	Supplies expense % of total	Depreciation expense % of total	Net Farm Profit per acre (\$)	Net Income Ratio ^a	Rate of Return on Farm Assets ^b
	1	2	3	4	5	6	7	8	9	10
2013-2016 Average										
A	5	91	92	24,689	31	11	5	12,619	0.43	0.28
B	4	87	91	32,081	34	9	17	7,496	0.23	0.16
C	4	95	79	3,047	30	4	9	237	0.07	0.07
D	4	85	96	4,577	30	13	22	(82)	(0.07)	0.03
E ^c	3	90	35	729	0	4	12	(87)	(0.12)	0.01
F	4	80	88	31,700	19	20	9	6,787	0.26	0.47
M	3	94	100	26,166	32	14	7	7,472	0.33	0.35
N ^c	6	71	98	24,152	3	16	22	199	0.05	0.05

Table 1

Comparison of Financials by Farm, 2013-2016

Farm	Revenue				Expenses			Returns		
	Number of produce market types used	% produce sales in top 2 markets	produce % of total farm revenue	Gross Revenue Per Acre (\$)	Labor expense % of total	Supplies expense % of total	Depreciation ex-pense % of total	Net Farm Profit per acre (\$)	Net Income Ratio ^a	Rate of Return on Farm Assets ^b
	1	2	3	4	5	6	7	8	9	10
2013-2016 Average										
A	5	91	92	24,689	31	11	5	12,619	0.43	0.28
B	4	87	91	32,081	34	9	17	7,496	0.23	0.16
C	4	95	79	3,047	30	4	9	237	0.07	0.07
D	4	85	96	4,577	30	13	22	(82)	(0.07)	0.03
E ^c	3	90	35	729	0	4	12	(87)	(0.12)	0.01
F	4	80	88	31,700	19	20	9	6,787	0.26	0.47
M	3	94	100	26,166	32	14	7	7,472	0.33	0.35
N ^c	6	71	98	24,152	3	16	22	199	0.05	0.05

Table 1

Comparison of Financials by Farm, 2013-2016

Farm	Revenue				Expenses			Returns		
	Number of produce market types used	% produce sales in top 2 markets	produce % of total farm revenue	Gross Revenue Per Acre (\$)	Labor expense % of total	Supplies expense % of total	Depreciation ex-pense % of total	Net Farm Profit per acre (\$)	Net Income Ratio ^a	Rate of Return on Farm Assets ^b
	1	2	3	4	5	6	7	8	9	10
2013-2016 Average										
A	5	91	92	24,689	31	11	5	12,619	0.43	0.28
B	4	87	91	32,081	34	9	17	7,496	0.23	0.16
C	4	95	79	3,047	30	4	9	237	0.07	0.07
D	4	85	96	4,577	30	13	22	(82)	(0.07)	0.03
E ^c	3	90	35	729	0	4	12	(87)	(0.12)	0.01
F	4	80	88	31,700	19	20	9	6,787	0.26	0.47
M	3	94	100	26,166	32	14	7	7,472	0.33	0.35
N ^c	6	71	98	24,152	3	16	22	199	0.05	0.05

Table 1

Comparison of Financials by Farm, 2013-2016

Farm	Revenue				Expenses			Returns		
	Number of produce market types used	% produce sales in top 2 markets	produce % of total farm revenue	Gross Revenue Per Acre (\$)	Labor expense % of total	Supplies expense % of total	Depreciation ex-pense % of total	Net Farm Profit per acre (\$)	Net Income Ratio ^a	Rate of Return on Farm Assets ^b
	1	2	3	4	5	6	7	8	9	10
2013-2016 Average										
A	5	91	92	24,689	31	11	5	12,619	0.43	0.28
B	4	87	91	32,081	34	9	17	7,496	0.23	0.16
C	4	95	79	3,047	30	4	9	237	0.07	0.07
D	4	85	96	4,577	30	13	22	(82)	(0.07)	0.03
E ^c	3	90	35	729	0	4	12	(87)	(0.12)	0.01
F	4	80	88	31,700	19	20	9	6,787	0.26	0.47
M	3	94	100	26,166	32	14	7	7,472	0.33	0.35
N ^c	6	71	98	24,152	3	16	22	199	0.05	0.05

Table 1

Comparison of Financials by Farm, 2013-2016

Farm	Revenue				Expenses			Returns		
	Number of produce market types used	% produce sales in top 2 markets	produce % of total farm revenue	Gross Revenue Per Acre (\$)	Labor expense % of total	Supplies expense % of total	Depreciation expense % of total	Net Farm Profit per acre (\$)	Net Income Ratio ^a	Rate of Return on Farm Assets ^b
	1	2	3	4	5	6	7	8	9	10
2013-2016 Range										
A	1	9	4	3,526	4	1	1	3,431	0.40	0.32
B	2	4	9	15,903	31	5	32	8,727	0.16	0.11
C	3	11	17	479	14	4	4	375	0.13	0.10
D	2	9	8	5,017	12	4	18	2,274	0.41	0.13
E	1	7	12	127	0	2	2	47	0.08	0.02
F	1	15	24	32,067	32	13	38	12,117	0.40	0.87
M	1	12	0	18,805	7	15	12	10,663	0.50	0.67
N	2	16	5	6,838	4	4	7	5,339	0.12	0.29

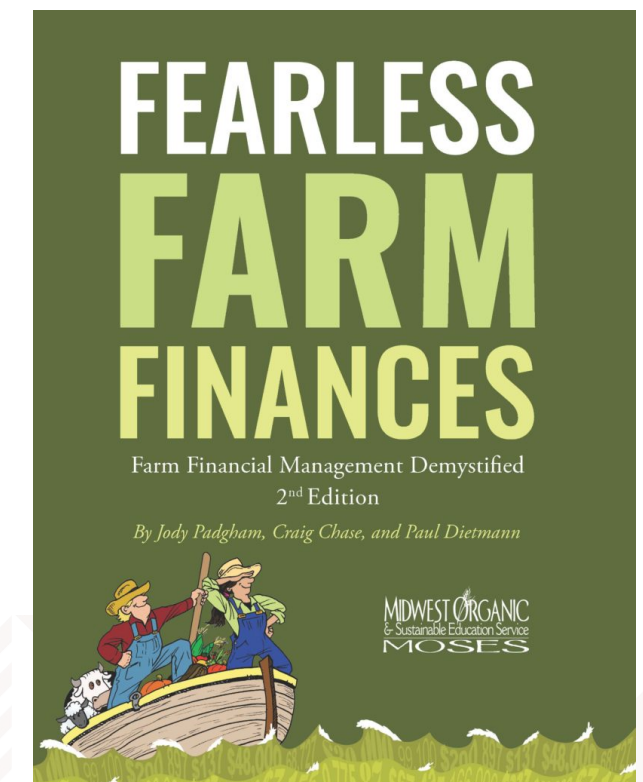
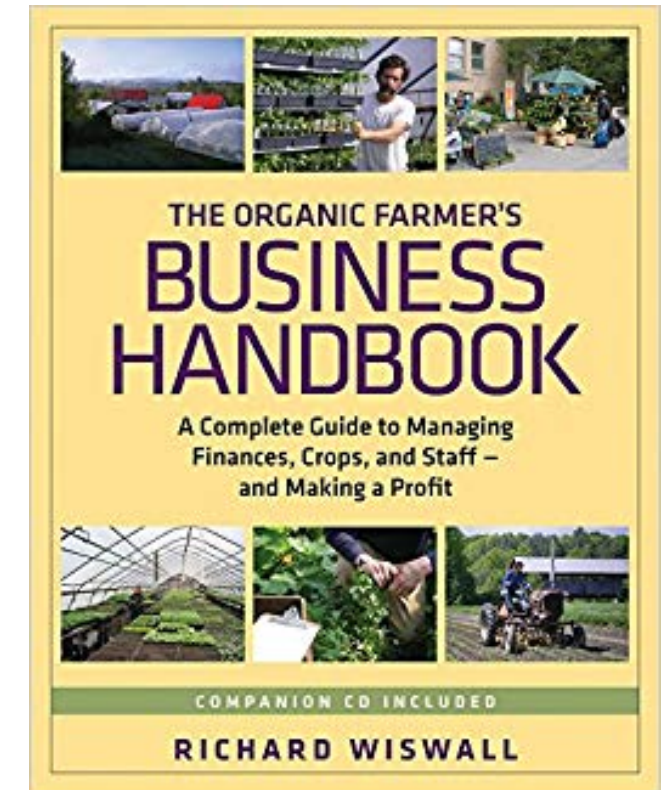


Take-aways

- No single, correct business model. Success looks different to everyone.
- Expect and plan for year-to-year variation in financials.
- Be prepared to weather a lean year (or several).
- Define realistic expectations.
- Set financial goals and create a manageable process to track them.
- Track labor; know what you are paying yourself.
- Excellent teaching / comparison / conversation tool
- You need your own data.

Next Steps

- Talk to other farmers about what has helped them.
- Get Quickbooks, learn to use it.
- Educate yourself about farm finances.
 - *The Organic Farmers' Business Handbook*, Richard Wiswall
 - *Fearless Farm Finances*, Padgham, Chase, Dietmann
 - PFI farminar recordings, past annual conference sessions
- Set financial goals for your farm, and create a plan to track them.





data.practicalfarmers.org



Farmer to Farmer Vegetable Yield and Production Data.

Founded in 1985, our mission is to equip farmers to build resilient farms and communities.

[+ Submit Data](#)

[EXPLORE](#)

All Crops

Browse all crop data

492 Crops

[Filter Crop Data](#)[Export to csv](#)

← Previous 1 2 3 4 5 6 7 8 9 ... 16 17 Next →

Crop name [↑]	Variety [↑]	Area Planted (ft2) [↑]	Total Yield (lbs) [↑]	Transplanted	Seeded Date (Transplanted Date)	Spacing within rows (in.) [↑]	Spacing between rows (in.) [↑]	Infrastructure	Irrigation	Harvest Window	Mulch	State	Zip
Edit Crop Delete Crop	Jersey King	38086	877	Transplanted	(05/03/2011)	15	48			04/11/2015 - 05/20/2015	None	Iowa	50049
Edit Crop Delete Crop	Jersey Supreme	9147	426	Transplanted	04/20/2008 (04/20/2008)	12	48			04/16/2015 - 06/16/2015	Other	Iowa	50167
Edit Crop Delete Crop	Carson	1500	162		07/14/2013	1	60		Yes	09/08/2013 - 10/19/2013	None	Iowa	50167
Edit Crop Delete Crop	Jade (Gb45 1 3 1)	360	314		05/22/2014	2	10		Yes	07/09/2014 - 10/26/2014	None	Iowa	50676
Edit Crop Delete Crop	Jade (Gb45 1 3 1)	540	135		06/08/2015	2	10		Yes	07/31/2015 - 08/26/2015	None	Iowa	50676
Edit Crop Delete Crop	Jade (Gb45 1 3 1)	130	210		06/07/2013	2	10		Yes	07/25/2013 - 10/11/2013	None	Iowa	50676



Search Crops

Filter and export crop data

All Crops New Search

Crop Name:

- Any -

Variety:

- Any -

Harvest Date(s):

Select An Option

Advanced Search

Structure

Select some options or leave blank for all

State

Select Some Options

Zone

Select Some Options

Search



data.practicalfarmers.org



Farmer to Farmer Vegetable Yield and Production Data.

Founded in 1985, our mission is to equip farmers to build resilient farms and communities.

[+ Submit Data](#)

[EXPLORE](#)

Welcome, PFI Research!

Here is your farm and associated crops

[Edit My Account](#)



PFI Research

info@practicalfarmers.org

50010

Public Profile

Farmer

1985

Crops: Asparagus, Beans, Fresh, Broccoli, Cabbage, Carrot, Cauliflower, Corn, Sweet, Cucumber, Eggplant, Garlic, Greens, Kale, Kohlrabi, Leek, Lettuce, Melon, Okra, Onion, Peas, Green, Peppers, Potato, Pumpkin, Radish, Shallot, Squash, Sweet Potato, Swiss Chard, Tomato, Turnip, Watermelon

[Edit Farm](#)

Crops (492)

Crop Name:

- Any -

Harvest Year:

[2017](#) [2016](#) [2015](#) [2014](#) [2013](#) [2012](#) [All](#)

[EXPORT ALL TO CSV](#)

[ADD CROP](#)

LAST UPDATED ON DECEMBER 07, 2018 (ABOUT 1 MONTH AGO)

[Beans, Fresh - Carson](#)
Sep 08, 2013 - Oct 19, 2013

[EDIT](#)

[EXPORT](#)

[CLONE](#)

[DELETE](#)

LAST UPDATED ON DECEMBER 05, 2018 (ABOUT 1 MONTH AGO)

[Beans, Fresh - Jade \(Gb45-1-3-1\)](#)
Jul 09, 2014 - Oct 26, 2014

[EDIT](#)

[EXPORT](#)

[CLONE](#)

[DELETE](#)

LAST UPDATED ON NOVEMBER 18, 2018 (ABOUT 2 MONTHS AGO)

[Beans, Fresh - Jade \(Gb45-1-3-1\)](#)
Jul 31, 2015 - Aug 26, 2015

[EDIT](#)

[EXPORT](#)

[CLONE](#)

[DELETE](#)

LAST UPDATED ON DECEMBER 07, 2018 (ABOUT 1 MONTH AGO)

[Beans, Fresh - Jade \(Gb45-1-3-1\)](#)
Jul 25, 2013 - Oct 11, 2013

[EDIT](#)

[EXPORT](#)

[CLONE](#)

[DELETE](#)

LAST UPDATED ON OCTOBER 24, 2018 (2 MONTHS AGO)

[Beans, Fresh - Jade \(Gb45-1-3-1\)](#)
Jul 11, 2015 - Oct 16, 2015

[EDIT](#)

[EXPORT](#)

[CLONE](#)

[DELETE](#)

LAST UPDATED ON DECEMBER 07, 2018 (ABOUT 1 MONTH AGO)

[Beans, Fresh - Jade \(Gb45-1-3-1\)](#)
Aug 21, 2013 - Oct 17, 2013

[EDIT](#)

[EXPORT](#)

[CLONE](#)

[DELETE](#)

LAST UPDATED ON DECEMBER 07, 2018 (ABOUT 1 MONTH AGO)

[Beans, Fresh - Provider](#)
Aug 29, 2013 - Oct 19, 2013

[EDIT](#)

[EXPORT](#)

[CLONE](#)

[DELETE](#)




Add Crop!

Required Information

Crop

Variety

Area Planted  Ft²

Harvest Window

[Calculate by dimensions](#)

[Calculate acres to Ft²](#)

Total Yield lbs



Additional Information

State

Iowa



Zone

- Select -



Zip

Direct Seeded

☐

Transplanted

Seeded Date

Spacing Within Rows

inches

Spacing Between Rows

inches



Infrastructure Used (Choose all that apply)

☐

Greenhouse

☐

Low Tunnel / Row Cover

☐

High Tunnel

☐

Trellis / Cage

Irrigation

☐

Yes

☐

No

Mulch

None



Notes

Add Another Crop

Clone Crop

Save

Finish



data.practicalfarmers.org



Farmer to Farmer Vegetable Yield and Production Data.

Founded in 1985, our mission is to equip farmers to build resilient farms and communities.

[+ Submit Data](#)

[EXPLORE](#)

Pesticide Drift

Important Contacts

IDALS Pesticide Bureau
(515) 281-8591
pesticides@iowaAgriculture.gov
iowaagriculture.gov/pesticides.asp

DriftWatch / BeeCheck
driftwatch.org
beecheck.org

Poison Control Center
(800) 222-1222

National Pesticide Information Center
(800) 858-7378
npic.orst.edu

Federal Aviation Association
National: 1 (866) TELL-FAA
faa.gov/contact

Look Up the N-Number:
(The N number is the registration number on the plane)
registry.faa.gov/aircraftinquiry/NNum_Inquiry.aspx

Central Region Regional Operations Center
(816) 329-3000 – (Incident Response)

Pesticide Action Network
(612) 284-5023
info@panna.org
panna.org

Pesticide Information Online
pesticideinfo.org

In Case of Drift - Toolkit
panna.org

Practical Farmers of Iowa
(515) 281-8591
info@practicalfarmers.org
practicalfarmers.org

PFI Resources
• Pesticide Drift Response Guide
• Template Letters
• List of Pesticide Applicators
• Record Keeping

What to Expect from the IDALS Pesticide Bureau

- The Pesticide Bureau at the Iowa Department of Agriculture and Land Stewardship (IDALS) regulates pesticide registration and applicator licensing, and investigates pesticide misuse complaints (like pesticide drift).
- When you report a pesticide misuse complaint (drift event) to the Pesticide Bureau, detailed information is critical to its investigation. Use the form in this brochure as a guide.
- The Pesticide Bureau will send a field investigator to your farm within five working days:
 - For food crops and cases related to human health: The bureau will try to expedite chemical analysis of samples to provide results within two weeks.
 - However, some chemical results may take 60 days or more. If you need more immediate results, you will need to use a private lab (a list is available on PFI's website).

After the IDALS Pesticide Bureau Investigation

The Pesticide Bureau may levy fines (up to \$500 per violation, payable to the state general fund) against applicators for violations of Iowa Code Section 206, but they cannot advise or help you seek compensation for damages from applicators. **To be compensated, you (or a legal representative) must contact the applicator directly.** The Pesticide Bureau can provide you with the applicator's contact information.

When you contact the applicator, ask for its insurance contact.

Protect Your Right to Farm

Pesticide Drift Response Guide for Iowa's Farmers and Rural Residents



Updated May 2018

Practical Farmers of Iowa
working together, always learning



What is Pesticide Drift?

Pesticide drift is the physical movement of a pesticide through air at the time of application or soon thereafter, to any site other than that intended for application. Avoiding ALL off-site movement is the responsibility of the applicator.

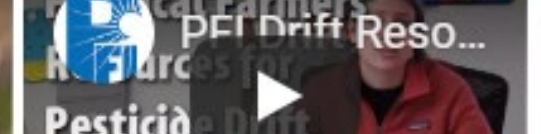
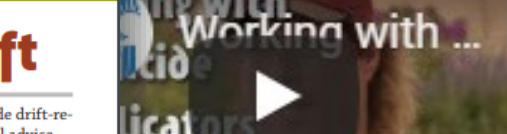
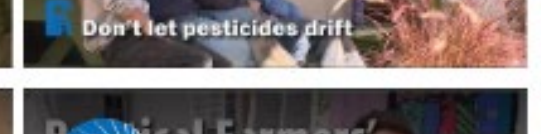
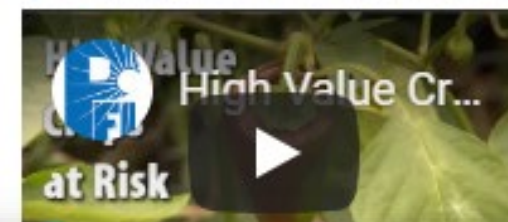
How Can You Tell if You Have Experienced Drift?

Pesticide drift can be recognized as a cloud of pesticide spray or dust, or an unpleasant odor. Pesticide application can be done by plane, helicopter or tractor. Other times you may not see or smell the pesticides when spray drift occurs.

If the drifting pesticide is an herbicide, you will notice plant damage. If the drift is an insecticide or fungicide, you will notice plant damage but the plants could



Video Series: Don't Let Pesticides Drift



Legal Resources for Pesticide Drift

The purpose of this document is to provide farmers and their lawyers with basic resources for pesticide drift-related legal issues. This page was created for educational purposes only, and in no way constitutes legal advice.

REGULATIONS

Federal and state laws regulate the use of pesticides. Some of the main laws include the following:

FEDERAL LAW:

Pesticides are regulated under Federal Insecticide, Fungicide, and Rodenticide Act (FIFRA). Under FIFRA, the state has primary enforcement responsibility.

7 U.S. Code §136w-1 State primary enforcement responsibility:

(a) In general

For the purposes of this subchapter, a State shall have primary enforcement responsibility for pesticide use violations during any period for which the Administrator determines that such State—

(1) has adopted adequate pesticide use laws and regulations, except that the Administrator may not require a State to have pesticide use laws that are more stringent than this subchapter;

(2) has adopted and is implementing adequate procedures for the enforcement of such State laws and regulations; and

(3) will keep such records and make such reports showing compliance with paragraphs (1) and (2) of this subsection as the Administrator may require by regulation.

States report to the Environmental Protection Agency⁷

PESTICIDE LABELS

Each pesticide has a unique label with directions for use and a list of appropriate crops. Allowable residue levels are also listed. If a crop is not listed on the label, the pesticide is not approved for use on that crop and the allowable residue level is 0.

Search for pesticide labels:

EPA: Pesticide Product and Label System⁸
Purdue University: National Pesticide Information Retrieval System (NPIRS)⁹

What is pesticide drift?

Pesticide spray drift is the movement of pesticide dust or droplets through the air at the time of application or soon after, to any site other than the area intended. (EPA definition, 2017). "Pesticides" include herbicides, insecticides and fungicides.

For Farmers:

Pesticide Drift Response Guides

Practical Farmers of Iowa Response Guide¹

IDALS Pesticide Bureau Response Guide²

IDALS Pesticide Bureau³

Iowa State Bar Association

Glossary of Legal Terms⁴

"Find-A-Lawyer"⁵

Basic Overview of Tort Law⁶

IOWA LAW:

Pesticide Act of Iowa

Iowa Code §206¹⁰

Note: Restricted use pesticides must be applied in accordance with their label. PESTICIDES §206.11, subsection 3, paragraph "b" states: "It shall be unlawful... For any person to use or cause to be used any pesticide contrary to its labeling or to rules of the state of Iowa if those rules differ from or further restrict the usage."

Note: Incidence of pesticide drift should be investigated by the IDALS Pesticide Bureau. PESTICIDES §206.14, subsection 2 states: "Any person claiming damages from a pesticide application shall have filed with the secretary on a form prescribed by the secretary a written statement claiming that the person has been damaged." PESTICIDES §206.14, subsection 3 states: "The filing of such a report or failure to give notice shall not preclude recovery in an action for damages and shall not affect the limitations of actions set forth in chapter 614. Nothing herein shall pro-

We are at home in our fields.
Please don't let pesticides drift.



PRACTICAL farmers
of Iowa



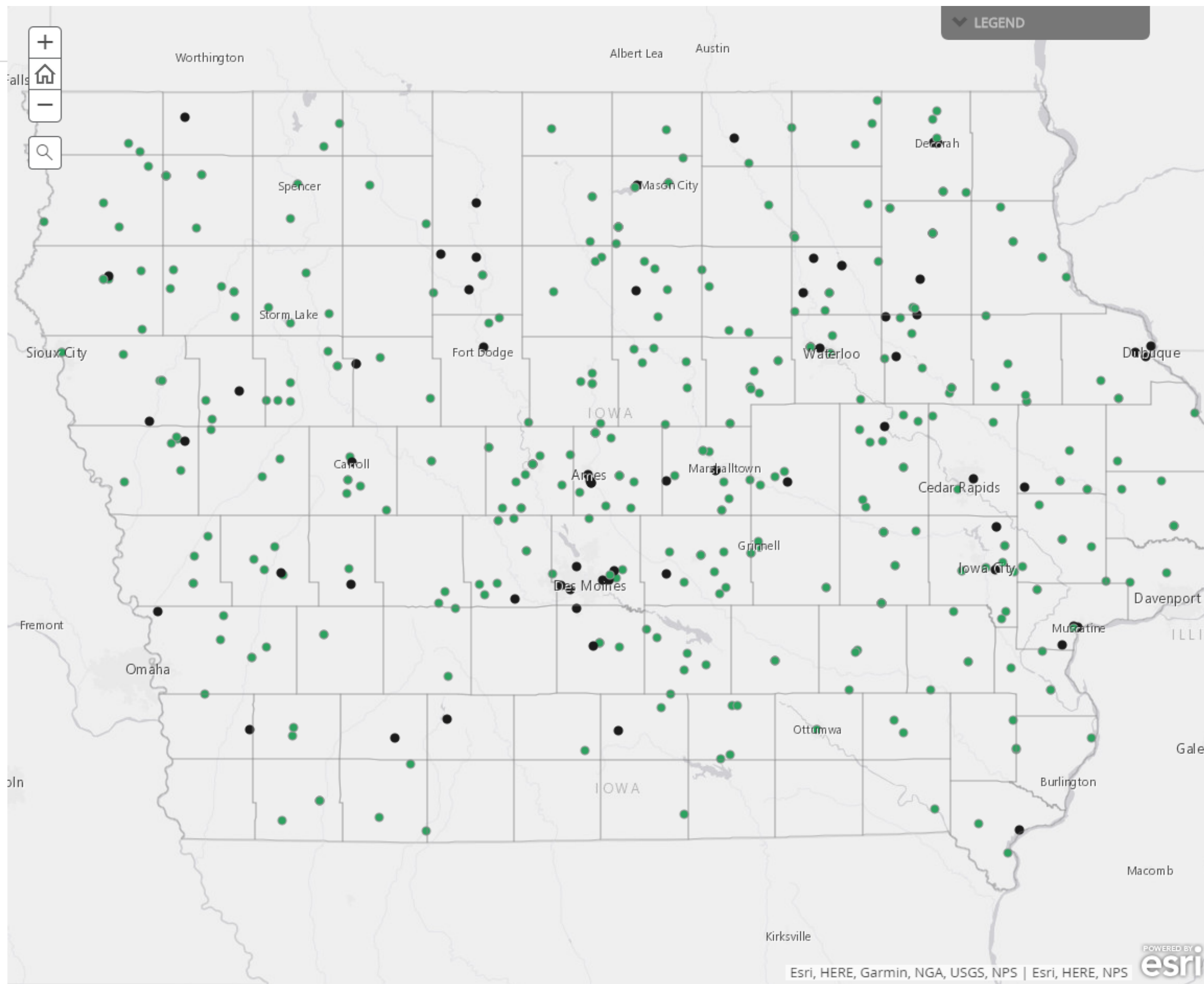
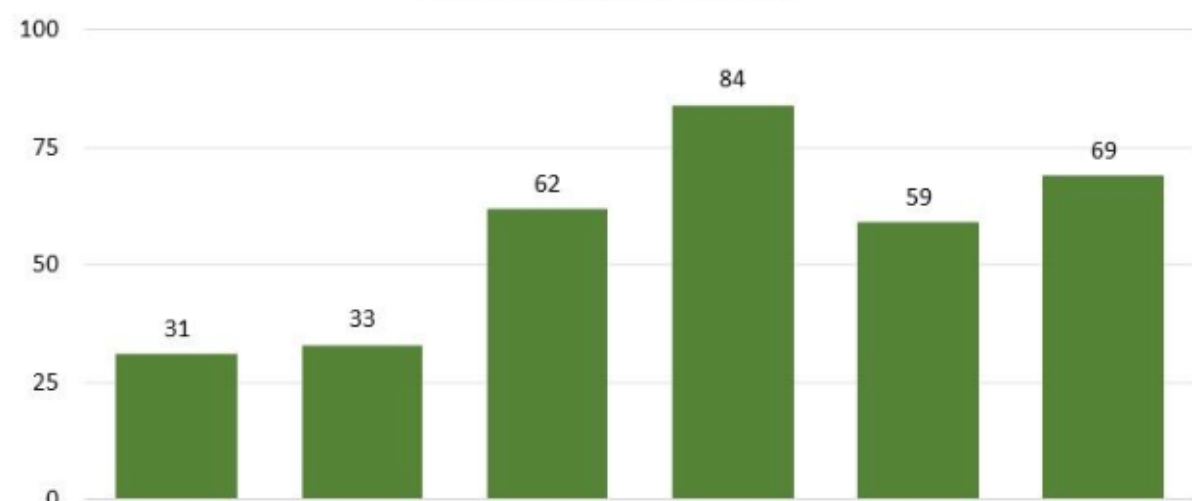
Pesticide Drift Cases in Iowa

More than 90% of land in the state of Iowa is dedicated to agriculture. Nearly 77% of this land was treated with pesticides in 2012 (USDA). In Iowa, the pesticides that are most commonly involved in drift events include the herbicides 2,4-D, acetochlor, atrazine, glyphosate, and dicamba; the insecticides chlorpyrifos, pyrethroids (lambda cyhalothrin and bifenthrin); and the fungicides pyraclostrobin and propiconazole.

This map depicts all pesticide drift cases reported to the [Pesticide Bureau](#) of the Iowa Department of Agricultural and Land Stewardship for enforcement purposes. Data were extracted from narrative case reports from 2010-2015 for generating maps. In these six years, the Pesticide Bureau received 471 reported drift cases.

Note: Not all reported drift cases were confirmed by investigators. Twenty-eight percent of cases did not have enough evidence to confirm that drift had occurred.

Confirmed drift cases by year





Opportunities for Growth?

- Community and “go-to” organization for vegetable farmers
- Diversity farmer experience and enterprise
- Nuance of farmer knowledge
- Commercial apple orchards
- Larger-scale vegetable growers
- Next generation of field crop farmers
- Cut flowers
- Profitable, integrated, perennial systems and businesses

Questions?

- PFI's farmer-led model
- Horticulture events / programming
- Cooperators' Program / on-farm research
- Whole Farm Financial Project
- Farmer to Farmer Vegetable Yield and Production Data
(data.practicalfarmers.org)
- Pesticide drift
- Opportunities for growth and engagement
- Anything else?